

Institutional Efficiency return 2017-18

1.	University/College name	City of Glasgow College
2.	Institution's Responsible Officer	Principal & Chief Executive
3.	Total cash efficiency achieved	£1,760,000
4.	Efficiency achieved as % of SFC total grant	4.1% (excluded Government funding of the NPD Unitary Charge)
5.	Summary of efficiency activity e.g. The main initiatives taken over the year to ensure a strategic approach to increased efficiency and productivity and the improvements achieved in these areas.	<p>• The main initiatives the institution has taken over the year to ensure a strategic approach to increased efficiency and productivity and the improvements achieved in these areas.</p> <p>• The main information the institution uses to assess productivity, service, quality and performance and how the scope, usefulness or reliability has been improved during the year.</p> <p>• Specific steps the institution has taken during the year to improve collaboration and joint working to deliver efficient and user-focused services and the improvements achieved.</p>
6.	How have savings been applied?	<p>College has maintained the volume of Credit delivery, outcomes and achieved an underlying operating surplus. During the year the College experienced increased costs from annual staff pay awards and inflationary increases to revenue expenditure.</p>
7.	Breakdown of efficiency savings by procurement and shared services (Only where relevant – not all services)	<p>Procurement= Shared services=</p>

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Annex C

	efficiencies will fall into these categories, so the figures here may not match the overall total).	
The College continued to successfully deliver the SFC Credit target and maintained student performance. A range of performance targets are monitored by the College senior management and Board to ensure the College remains at the forefront of College performance.	Evidence: what performance measures and/or quality indicators are used to ensure that efficiencies were achieved without any detriment to services	8.

I confirm that the efficiencies delivered during the year 2017-18 are detailed in the above table and I am satisfied that the efficiencies identified fall within the definition given in the SFC Call for Information.

Signed: *[Signature]* (Head of institution)

Date: 3.9.19

Institutional Efficiency - Collection of information about savings for 2017-18

Workstream codes: BPI - business process improvements; C - collaboration; S - shared service; E - estates; i - income; P - procurement (non-APUC); and O - other.

Workstream code	Name and description of project/activity and how benefits have been delivered (each project/activity should be a separate entry)		2017-18 £000	Brief description of calculations/comments
i	Sold 3 buildings resulting from move to new campus	Cash First year of a recurring efficiency One-off efficiency Total cash efficiency Time First year of a recurring efficiency One-off efficiency Total time efficiency	82.0 1204.0 1286.0 0.0 0.0 0.0	
BPI	Significant staff restructure launched Feb 2018. 50 staff have left through Voluntary Severance with only 11 leaving prior to the 31st July 2018.	Cash First year of a recurring efficiency One-off efficiency Total cash efficiency Time First year of a recurring efficiency One-off efficiency Total time efficiency	474.0 0.0 474.0 0.0 0.0 0.0	
		Cash First year of a recurring efficiency One-off efficiency Total cash efficiency Time First year of a recurring efficiency One-off efficiency Total time efficiency	0.0 0.0 0.0 0.0 0.0 0.0	
		Cash First year of a recurring efficiency One-off efficiency Total cash efficiency Time First year of a recurring efficiency One-off efficiency Total time efficiency	0.0 0.0 0.0 0.0 0.0 0.0	

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Workstream code	Name and description of project/activity and how benefits have been delivered (each project/activity should be a separate entry)		2017-18		Brief description of calculations/comments
			£000		
		First year of a recurring efficiency	0.0		
		One-off efficiency	0.0		
		Total time efficiency	0.0		
		Cash			
		First year of a recurring efficiency	0.0		
		One-off efficiency	0.0		
		Total cash efficiency	0.0		
		Time			
		First year of a recurring efficiency	0.0		
		One-off efficiency	0.0		
		Total time efficiency	0.0		
		Cash			
		First year of a recurring efficiency	0.0		
		One-off efficiency	0.0		
		Total cash efficiency	0.0		
		Time			
		First year of a recurring efficiency	0.0		
		One-off efficiency	0.0		
		Total time efficiency	0.0		
		Total annual cash efficiencies	1760.0		
		Total annual time-releasing efficiencies	0.0		