

Performance and Resources Committee Meeting

Date of Meeting	Tuesday 2 October 2019
Paper Title	Capital Funding – 2018-19
Agenda Item	7.a
Paper Number	PRC1-C
Responsible Officer	Jim Godfrey, Finance and Resources Director
Recommended Status	Disclosable
Action	For Information

1. Report Purpose

- 1.1. Consider the progress reports for the capital projects in 2018-19.

2. Recommendations

- 2.1. The Committee is invited to **note** the progress made by the colleges in respect of the capital projects in 2018-19.

3. Background

- 3.1. The capital funds for 2018-19 were allocated by SFC to GCRB and GCRB to the three colleges as follows:

	City of Glasgow College	Glasgow Clyde College	Glasgow Kelvin College	Total
Lifecycle Maintenance	£1,286,586	£906,569	£566,342	£2,759,497
Very High Priority Maintenance¹	£0	£1,931,534	£1,563,265	£3,494,799
Total	£1,286,586	£2,838,103	£2,129,607	£6,254,296

¹ Includes the additional £681,000 allocated to Glasgow Clyde College as agreed by GCRB in October 2018.

4. City of Glasgow College Update

- 4.1. City of Glasgow College received £1,286,586 towards the cost of lifecycle maintenance. This is being used to meet the cost of the NPD unitary charge and to meet maintenance costs not included in the NPD contract.

5. Glasgow Kelvin College Update

- 5.1. Glasgow Kelvin College is implementing its Capital Plan and progressing a range of projects that are very high priority. These projects are progressing well, are making a real difference to the campus buildings and are being managed within budget overall.
- 5.2. Many items have been fully completed and all of the funds available are committed, an update as at 31 July 2019 is provided below:

Project	Description	Status	Initial Budget £'000	Revised Forecast £'000	Spend to end July 2019 £'000
Multi-Campus					
Building Management System	New integrated BMS for Springburn, Easterhouse and East End Campus, now incorporates new security access system.	Contract awarded, technical survey work underway and improvements to be implemented.	340	452	112
Redecoration - internal	Building maintenance	Completed	398	344	344
Springburn					
Cladding, front entrance and external cleaning	Building fabric maintenance	Completed	35	59	59
Roof – library & tech blocks	Repairs and maintenance to drainage routes	Completed Aug 19	55	20	15
Roof – M&E	Maintenance, cladding and insulation	Completed Aug 19	50	25	0
Gym hall canopy	Building fabric maintenance	Completed	16	11	11
Magnetic doors	Building fabric maintenance	Completed	0	15	15
Floating floor repairs	Building fabric maintenance	Completed	0	17	17
External landscaping	Property maintenance	Completed	5	8	8

Project	Description	Status	Initial Budget £'000	Revised Forecast £'000	Spend to end July 2019 £'000
Easterhouse					
Boiler replacement	M&E replacement	Completed	48	42	42
Roof – front section repair	Building fabric maintenance	Completed	15	5	5
Air handling unit	M&E replacements	Completed	75	41	41
Drainage	Building structure and fabric	Completed	39	15	15
Refurbishment of Flexible Learning Unit	Essential refurbishment	Refit complete in July 2019, some final costs to be funded from 2019-20 redecoration budget	50	70	70
East End					
Exterior fabric treatment and cleaning	Building Fabric Maintenance	Completed	27	23	23
Minor roof repairs - Science	Building Fabric Maintenance	Completed	5	9	1
Air conditioning unit	M&E replacements	Completed	0	7	7
Minor roof repairs	Building Fabric Maintenance	Completed	0	9	9
Boiler replacement	M&E replacements	Completed	0	68	68
Refurbishment of beauty and hairdressing salon	Essential refurbishment	Completed	55	72	72
West Campus					
Fabric repair	Essential property maintenance & Health & Safety	Nearing completion	93	19	17
Air handling unit	M&E replacement	Completed	19	11	11
Replace fire panel	M&E replacement	Completed	8	4	4
Other					
Replace uninterruptable power supply	M&E replacement	Completed	50	49	49
Complete innovation hub works	Estates works and workshop refurbishment	Completed	100	98	98
Sustainable Development	Carbon reduction and sustainability projects	Completed	35	35	35

Project	Description	Status	Initial Budget £'000	Revised Forecast £'000	Spend to end July 2019 £'000
Project Management		On-going	45	35	35
Total			1,563	1,563	1,183

- 5.3.** Glasgow Kelvin College received £566,342 towards the cost of lifecycle maintenance. The lifecycle maintenance grant is critical to ensuring that the College is able to carry out day to day planned and reactive maintenance in respect of all of its campus buildings. The funding contributes significantly to the totality of non-staff related Estates costs at the College. Of this total budget, £375,000 is allocated to replacement equipment and furniture, plant maintenance, general redecoration and reactive repairs/replacements.
- 5.4.** Additionally, the College has repeatedly indicated that it does not have sufficient resources for ICT hardware replacement and has support from the Glasgow Kelvin Learning Foundation.

6. Glasgow Clyde College Update

6.1. Glasgow Clyde College is implementing its Capital Plan and progressing a range of projects that are very high priority following the allocation from GCRB of these funds as follows:

Project	Description	Status	Initial Budget (£'000)	Revised Forecast (£'000)	Spend to end July 2019 (£'000)
Cardonald campus car park	Essential maintenance & drainage works and external lighting	All works are now complete.	800	791	790
External lighting Cardonald campus – Now included in above works	Essential external works	See above which now includes lighting works within the overall tendered amount.	200	Now included above	Now included above
Sports changing room upgrade	Building fabric maintenance	Works completed.	440	434	434
Boiler installation – Cardonald campus	Installation of 3 rd boiler and additional pipework for the nursery.	Works now complete.	75	270	250
Redecoration & Flooring	Backlog maintenance	Works now complete.	200	302	281
Mary Stuart building cladding	External building works	Works now complete.	210	399	428
Total			1,925	2,196	2,183

- 6.2.** Glasgow Clyde College also received £906,569 towards the cost of lifecycle maintenance. As in previous years this figure has been split into capital and revenue and of this total, £535k is being invested in the programme of capital works for the College. The lifecycle maintenance grant is critical to ensuring that the College is able to carry out day to day planned and reactive maintenance in respect of all of its campus buildings. Key projects include creating better disabled access to one of the College buildings and upgrading the cross College Wi-Fi Infrastructure. The Very High Priority Maintenance Grant was £1.251m in June 2018 and £681k in October 2018 i.e. total of £1.932m. As indicated above, the expenditure on very high priority projects is estimated at £2.183m which is higher than the grant allocation. The balance of £251,000 was funded from Lifecycle Maintenance Grant to the College.
- 6.3.** The remaining life cycle maintenance funding has been allocated to support planned and reactive maintenance, provide upgrades to facilities and the replacement of equipment and furniture.

7. Risk Analysis

- 7.1.** The capital plans for Glasgow Clyde College and Glasgow Kelvin College represent a significant capital investment in 2018-19. The principal risk is that the sum of money is high and the time available for projects to be delivered is limited. This is a challenging environment for colleges to operate in and is compounded by the need to ensure that buildings remain operational during the times that work is taking place.

8. Equalities Implications

- 8.1.** There are no equalities implications as a direct result of this report. However, the capital grant provided enables colleges to make improvements, and enhancements to, the facilities for all users.

9. Legal Implications

- 9.1.** No legal implications are identified.

10. Resource Implications

- 10.1.** The financial implications are outlined above.

11. Strategic Plan Implications

- 11.1.** The provision of high quality learning environments is integral to the delivery of commitments made in the Regional Outcome Agreement 2018-19 and the Regional Strategic Plan 2017-22.